

"The Disease of Me." These are its 6 danger signs (and how to avoid them) by Pat Riley.

1. Chronic Feelings of under-appreciation

It's nearly impossible to achieve anything worthwhile if you're consumed with getting credit.

- Make peace with it now:
- Not everything you do will be celebrated.
- Find small wins and share in others' success.

2. Paranoia over beating cheated out of one's rightful share

Are players consumed with increasing their "personal brand" over the team's?

- If this is the focus, little else will matter.
- You'll essentially have empty achievements on a poor team and fail to get recognized either way.
- 3. Leadership vacuum resulting from the formation of cliques & rivalries.

Teams within the team.

- It frequently leads to distrust, resentment, badmouthing and animosity
- Great teams in any field have one mission, one voice and are abundantly clear about their larger purpose.

4. Feelings of frustration even when the team performs successfully

Success isn't for an individual - it's for the whole.

- a. But one negative voice can really drain the excitement out of it.
- b. Key **Q** to routinely ask: How can I better fit what this specific group is looking for?

5. Personal effort mustered solely to outshine a teammate

Competition within a team is great, but only when it fuels everyone to reach a higher level.

a. If effort is only put in to up one's standing, it's essentially fake. It shouldn't be conditional.

6. Resentment of the competence of another

Someone starts rooting for a teammate to fail.

- a. It's truly cancerous and can take a team from the top to the bottom.
- b. This mentality must be confronted and now allowed to fester.
- c. Simple rule: Cheer for your teammates' success.

So, how do you avoid "The Disease of Me?" To Riley, it's about tradeoffs. The best organizations:

- make sacrifices
- don't look for individual credit
- cheer on their peers
- speak with one voice
- make the bigger picture abundantly clear